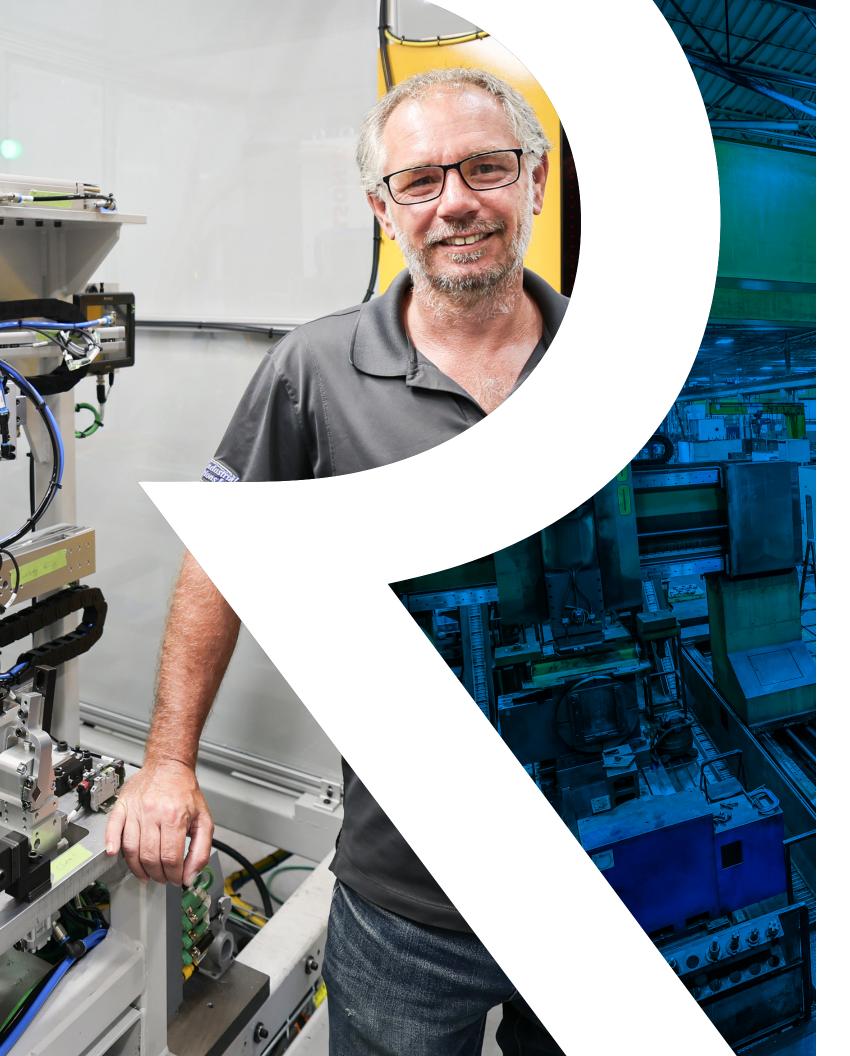
# OUR F T RE





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# **REKO INTERNATIONAL GROUP INC.**

Notice of 2025 Annual General and Special Meeting

# **Meeting Information:**

Date: December 4, 2025

Time: 2:00 p.m. EST

Location: Reko International Group Inc.

469 Silver Creek Industrial Drive Lakeshore ON, N8N 4W2

# Fellow Shareholders:

You are invited to attend the Annual General and Special Meeting of Shareholders (the "Meeting") of Reko International Group Inc. (the "Company"), at which you will be asked to vote:

- (1) to elect the directors of the Company to hold office until their successors are appointed or elected at the next annual general meeting of the Company;
- (2) to re-appoint PricewaterhouseCoopers LLP as the independent auditors of the Company to hold office until the close of the next annual general meeting of the Company and to authorize the directors to fix the remuneration of the auditors;
- to confirm and approve an amendment to the Amended and Restated 2010 Stock Option plan of Reko International Group Inc. to include a Net Exercise option; and
- (4) to transact any other business that may properly be brought before the Meeting.

Following the conclusion of the formal business of the Meeting, management will present the Company's 2025 financial results and strategic priorities for the upcoming fiscal year.

The Company's board of directors has approved the contents of this Notice and Circular and its mailing to our shareholders.

Shareholders who are unable to attend the Meeting in person are requested to vote in advance of the Meeting using the voting instruction form or the form of proxy mailed to them with the Meeting materials and submitting them by no later than 2:00 p.m. EST on Tuesday, December 2, 2025, the cut-off time for deposit of proxies prior to the Meeting.

By Order of the Board of Directors,

"Diane Reko"

Diane Reko

Chief Executive Officer

October 9, 2025



# REKO INTERNATIONAL GROUP INC. MANAGEMENT INFORMATION CIRCULAR

Dated as of October 9, 2025

# **SOLICITATION OF PROXIES**

THIS INFORMATION CIRCULAR (THIS "CIRCULAR") IS FURNISHED IN CONNECTION WITH THE SOLICITATION OF PROXIES BY THE MANAGEMENT OF REKO INTERNATIONAL GROUP INC. (THE "COMPANY" OR "REKO") FOR USE AT THE ANNUAL GENERAL MEETING OF SHAREHOLDERS OF THE COMPANY TO BE HELD AT REKO INTERNATIONAL GROUP INC., 469 SILVER CREEK INDUSTRIAL DRIVE IN LAKESHORE, ONTARIO ON DECEMBER 4, 2025 AT 2:00 P.M. EST AND ANY ADJOURNMENT THEREOF (THE "MEETING"). THE SOLICITATION WILL BE VIA MAIL BY MANAGEMENT OF THE COMPANY AND ITS COST WILL BE BORNE BY THE COMPANY.

The information contained herein is given as of October 9, 2025 unless otherwise noted.

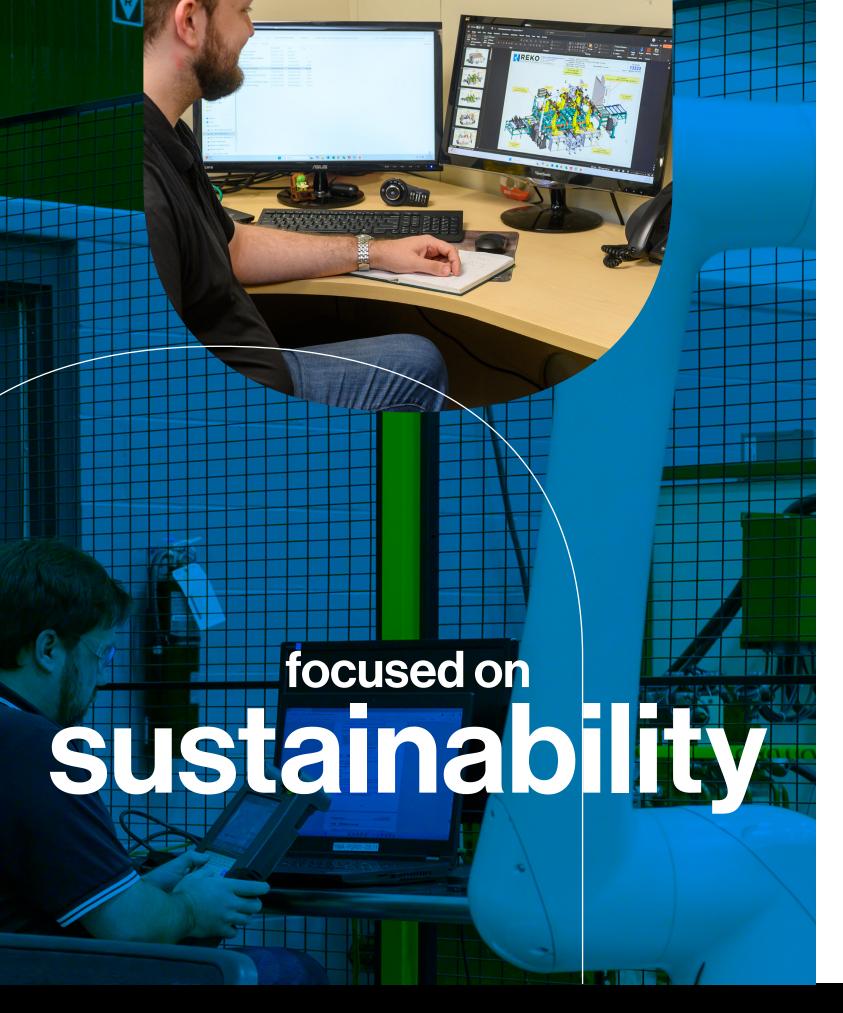
This Circular describes the matters to be acted on at the Meeting and the procedures for attending or appointing proxies to vote at the Meeting.

# **NOTICE AND ACCESS**

Provisions under National Instrument 54-101 – Communications with Beneficial Owners of Securities of a Reporting Issuer and National Instrument 51-102 – Continuous Disclosure Obligations provide issuers with the option of using "Notice and Access" to deliver meeting materials, including this Circular, electronically by providing shareholders with a notice (the "Notice") of their availability and access to such materials online. Together with the Notice, shareholders will receive a form of proxy (in the case of registered shareholders) or voting instruction form (in the case of non-registered shareholders), enabling them to vote at the Meeting (collectively, the "Printed Materials").

The Company adopted Notice and Access because it allows for the reduction of printed paper materials, reduced costs associated with shareholder meetings and provides information to shareholders on a timelier basis. Instead of mailing meeting materials to shareholders, the Company posted this Circular on its website, www.rekointl.com/disclosure, under the "Investors" tab, in addition to SEDAR+ at www.sedarplus.ca. The Company sent the Notice and a form of proxy to all shareholders informing them that this Circular is available on-line and explaining how this Circular may be accessed. The Company set the Record Date (as hereinafter defined) at least 40 days before the Meeting and filed a form of notification of the Record Date and the Meeting date on SEDAR+ at least 25 days before the Record Date.

For the Meeting, the Company is using Notice and Access for both registered and non-registered shareholders. Neither registered nor non-registered shareholders will receive a paper copy of this Circular unless they contact the Company after it is posted, in which case the Company will mail this Circular within three business days of any request provided the request is made **PRIOR** to the Meeting. The Notice provides an explanation of how to obtain a paper copy of this Circular. The Company must receive your request prior to 5:00 pm (EST) on November 21, 2025 to ensure you will receive paper copies in advance of the deadline to submit your vote.



# APPOINTMENT AND REVOCATION OF PROXIES

The persons named in the mailed form of proxy are directors and/or officers the Company.

As a shareholder of the Company, you have the right to appoint a person or a company of your choice, who need not be a shareholder of the Company, to attend and act on your behalf at the Meeting. If you wish to appoint a person or company other than the persons whose names are printed in the mailed form of proxy, please insert the name and address of your chosen proxyholder in the blank space provided.

You may indicate the manner in which your appointee is to vote or withhold from voting with respect to any specific item by checking the appropriate space on the mailed form of proxy. If you wish to confer discretionary authority with respect to any item of business, then the space opposite the item is to be left blank. The Common Shares in the capital of the Company (the "Common Shares") represented by your proxy will be voted in accordance with your directions.

If you have given a proxy, you may later revoke it by: (a) signing a proxy bearing a later date and depositing it as provided under "Deposit of Proxy", below; (b) signing and dating a written notice of revocation (in the same manner as the mailed form of proxy is required to be executed, as set out under "Validity of Proxy", below) on the second to last business day (namely, a day other than a Saturday, Sunday or statutory holiday) immediately preceding the Meeting or any adjournment thereof, or to the Chair of the Meeting on the day of the Meeting; or (c) in any other manner provided by law. Such revocation will have effect only in respect of those matters upon which a vote has not already been cast pursuant to the authority conferred by the proxy.

# **PROXY INSTRUCTIONS**

# **REGISTERED SHAREHOLDERS**

If you are a registered shareholder, you can vote your Common Shares at the Meeting in person or by proxy. If you wish to vote in person at the Meeting and are certain that you will be able to attend the Meeting, do not complete or return the form of proxy mailed to you with the Printed Materials. Your vote can be cast by you in person and counted at the Meeting. If you do not wish to attend the Meeting or do not wish to vote in person, or you are not certain that you will be able to attend the Meeting, complete and deliver the form of proxy in accordance with the instructions given below.

A proxy in the form of the mailed proxy will confer discretionary authority upon a proxy holder named therein with respect to the matter identified in the mailed Notice, and with respect to amendments and variations thereto and any other matters that may properly be brought before the Meeting, or any adjournment thereof.

Your shares represented by proxy will be voted or withheld from voting in accordance with your instructions. If you have specified with certainty a choice with respect to any matter to be acted upon, your shares will be voted accordingly.

# **VALIDITY OF PROXY**

Your proxy will not be valid unless it is dated and signed by you or by your attorney duly authorized in writing. In the case of a shareholder who is a company, a proxy will not be valid unless it is executed under its seal or by a duly authorized officer or agent of, or attorney for, such corporate shareholder. If an attorney or agent for an individual shareholder or joint shareholders executes a proxy by an officer, attorney, or other authority for a corporate shareholder, the instrument empowering the attorney, officer or agent, as the case may be, or a notarial copy thereof, should accompany the proxy.

# **DEPOSIT OF PROXY**

In order to be valid and effective, proxies can be:

- Delivered by mail to Odyssey Trust Company, Attn: Proxy Dept. Trader's Bank Building, 1100-67 Yonge Street, Toronto Ontario M5E 1J8;
- To Vote Your Proxy Online please visit: https://vote.odysseytrust.com
- You will require the CONTROL NUMBER printed with your address to the right.
- If you vote by Internet, do not mail this proxy
- Delivered to the Chair of the Meeting prior to the commencement of the Meeting.

All non-registered shareholders who receive these materials through a broker or other intermediary should complete and return the materials in accordance with the instructions provided by such broker or other intermediary.

# NON- REGISTERED OR BENEFICIAL SHAREHOLDERS

Your Common Shares may not be registered in your name but in the name of an intermediary (which is usually a bank, trust company, securities dealer or stockbroker, or trustee or administrator of self-administered registered savings plans, registered retirement savings funds, registered education savings plans and similar plans, or a clearing agency in which an intermediary participates) or in the name of a nominee. If your Common Shares are listed in an account statement provided to you by a broker, then it is likely that those Common Shares will not be registered in

your name but under the broker's name or under the name of an agent of the broker. In Canada, the vast majority of such shares are registered under the name of CDS & Co. (the registration name for The Canadian Depository for Securities Limited which acts as the nominee for many Canadian brokerage firms) and, in the United States, under the name of Cede & Co. (the registration name for The Depository Trust Company, which acts as depositary for many United States brokerage firms and custodian banks).

If your Common Shares are registered in the name of an intermediary or a nominee, you are a non-registered or beneficial shareholder (a "beneficial shareholder"). Beneficial shareholders should be aware that only shareholders whose names appear on the share register of the Company, or the persons they appoint as their proxies, are entitled to vote at the Meeting. The purpose of the procedures described below is to permit non-registered shareholders to direct the voting of the Shares they beneficially own. There are two (2) categories of beneficial shareholders. Beneficial shareholders who have provided instructions to an intermediary that they do not object to the intermediary disclosing ownership information about them are considered to be Non-Objecting Beneficial Owners ("NOBOs"). Beneficial shareholders who have objected to an intermediary providing ownership information or have not advised that they do not so object are Objecting Beneficial Owners ("OBOs").

The Printed Materials are being sent to both registered and beneficial shareholders of the Company. If you are a beneficial shareholder and if the Company or its transfer agent has sent these materials directly to you, your name and address and information about your holdings of securities have been obtained in accordance with applicable securities regulatory requirements from the intermediary holding Common Shares on your behalf. Unless you have waived your rights to receive the Meeting Materials, the Company is required to deliver them to you as a beneficial shareholder of the Company and to seek your instructions as to how to vote your Common Shares.

The Company will distribute the Printed Materials either directly to registered shareholders and to the NOBOs or to intermediaries for distribution to NOBOs. The Company will cover the cost of delivering the materials to OBOs as required.

### **VOTING INSTRUCTION FORMS FOR BENEFICIAL SHAREHOLDERS**

Brokers or agents can only vote the Common Shares if instructed to do so by the beneficial shareholder.

Every broker or agent has its own mailing procedure and provides its own instructions. Typically, a beneficial shareholder will be given a voting instruction form, which must be completed and signed by the beneficial shareholder in accordance with the instructions provided by the intermediary. The purpose of this form is to seek instructions from the beneficial shareholder on how to vote on behalf of or otherwise represent the beneficial shareholder. A beneficial shareholder cannot use this form to vote or otherwise represent Common Shares in person at the Meeting. If you are a beneficial shareholder, you must follow the instructions provided by the intermediary in order to ensure that your Shares are voted or otherwise represented at the Meeting.

The majority of brokers now delegate responsibility for obtaining instructions from clients to Broadridge Financial Solutions, Inc. ("Broadridge") in Canada and in the United States. Broadridge mails a voting instruction form in lieu of a proxy provided by the Company. The voting instruction form will name the same persons as the Company's form of proxy to represent you at the Meeting. You have the right to appoint a person (who need not be a beneficial shareholder of the Company) other than the persons designated in the voting instruction form to represent you at the Meeting. To exercise this right, you should insert the name of your desired representative in the blank space provided in the voting instruction form. The completed voting instruction form must then be returned to Broadridge by mail or facsimile or otherwise, in accordance with Broadridge's instructions. Broadridge then tabulates the results of all instructions received and provides appropriate instructions respecting the voting of the Common Shares to be represented at the Meeting.

Occasionally, a beneficial shareholder may be given a proxy that has already been signed by the intermediary. This form of proxy is restricted to the number of Common Shares owned by the beneficial shareholder but is otherwise not completed. This form of proxy does not need to be signed by you. In this case, you can complete and deliver the form of proxy as described above under the heading "Registered Shareholders."

If the Company or transfer agent has sent the Printed Materials directly to you, as a beneficial shareholder, the Company (and not the intermediary holding Shares on your behalf) has assumed responsibility for (i) delivering these materials to the beneficial shareholder; and (ii) executing the beneficial shareholder's proper voting instructions.

If you are a beneficial shareholder who has received the Printed Materials directly from the Company or its transfer agent, please return your voting instructions as specified in the request for voting instructions.

Beneficial shareholders should carefully follow the instructions of their intermediary on the forms they receive, including those regarding when and where the form of proxy or voting instruction form is to be delivered, and contact their intermediaries promptly if they need assistance.

# Objecting Beneficial Owners - OBOs

If you are an OBO, you cannot use the mechanisms described above for registered shareholders and must follow the instructions provided by the intermediary in order to ensure that your Common Shares are voted or otherwise represented at the Meeting. Please refer to the narrative above for non-registered or beneficial owners.

# Non-Objecting Beneficial Owners - NOBOs

If you, as a NOBO, receive the Company's form of proxy signed by the registered holder, you may complete and deliver the form of proxy as described above under the heading "Registered Shareholders." If you, as a NOBO, receive the intermediary's voting instruction form, follow the instructions provided by the intermediary with respect to completing the form in order to ensure that your Common Shares are voted or otherwise represented at the Meeting.

# Beneficial Shareholders – Attendance at Meeting

Although as a beneficial shareholder you may not be recognized directly at the Meeting for the purposes of voting the Common Shares registered in the name of your broker or other intermediary, you may attend the Meeting as proxyholder for your broker or other intermediary and vote your Common Shares in that capacity. If you wish to attend at the Meeting and indirectly vote your Common Shares as proxyholder for your broker or other intermediary, you should enter your own name in the blank space on the voting instruction form provided to you and return the same to your broker or other intermediary in accordance with the instructions provided by your broker or intermediary, well in advance of the Meeting. Alternatively, you can request in writing that your broker or other intermediary send you a legal proxy which would enable you, or a person designated by you, to attend the Meeting and vote your Common Shares.

# **VOTING OF COMMON SHARES BY PROXYHOLDERS**

The proxyholders named in the form of proxy shall and will vote the Common Shares represented thereby in accordance with the shareholder's direction set forth in the form of proxy. In the absence of such direction, the Common Shares represented by the proxy will be voted by management: FOR the election of the directors referred to in this Circular; and, FOR the re-appointment of PricewaterhouseCoopers LLP as the independent auditors of the Company to hold office until the close of the next annual general meeting of the Company and to authorize the directors to fix the remuneration of the auditors; and FOR the confirmation and approval of an amendment to the Amended and Restated 2010 Stock Option plan of Reko International Group Inc. to include a Net Exercise option.

An intermediary may not vote, or give a proxy authorizing another person to vote, except in accordance with voting instructions received from the non-registered shareholder who beneficially owns the Common Shares.

### **EXERCISE OF DISCRETION BY PROXYHOLDERS**

As of the date of this Circular, the management of the Company is not aware of any amendments to, or variations of, any of the matters identified in the mailed Notice of Meeting or of any other matters that may be brought before the Meeting.

However, the enclosed form of proxy also confers discretionary authority upon the proxyholder named therein to vote on any amendments to, or variations of, any of the matters identified in the mailed Notice of Meeting, in addition to any other matters which may properly be brought before the Meeting, or any adjournment thereof. If any such new matters come before the Meeting or any adjournment or adjournments thereof, the Chair of the Meeting or of the applicable adjourned meeting will determine whether or not such matter or matters is properly before the Meeting or applicable adjourned meeting and the Meeting or applicable adjourned meeting will proceed accordingly. In any such event, the management designees intend to vote in accordance with their judgment on such matters.

# INTEREST OF CERTAIN PERSONS IN MATTERS TO BE **ACTED UPON AND MATERIAL TRANSACTIONS**

No director or executive officer of the Company at any time since the beginning of the Company's last completed financial year, no proposed nominee for election as a director nor any associate or affiliate of any such director, executive officer or nominee, has any material interest, direct or indirect, by way of beneficial ownership of securities or otherwise, in any matter to be acted upon at the Meeting, except as disclosed in this Circular.

No informed person (as such term is defined under applicable securities laws) of the Company, proposed nominee for election as a director of the Company or any associate or affiliate of any informed person or proposed director nominee has or had a material interest, direct or indirect, in any transaction since the beginning of the Company's last financial year or in any proposed transaction which has materially affected or would materially affect the Company or any of its subsidiaries or affiliates.

# **VOTING SHARES AND PRINCIPAL HOLDERS OF VOTING SHARES**

The Company is authorized to issue an unlimited number of Common Shares of which there are 5,497,413 issued and outstanding. Holders of Common Shares are entitled to one vote for each Common Share held. Holders of Common Shares of record at the close of business on October 15, 2025 (the "Record Date") are entitled to receive notice of and to vote at the Meeting.

1000926094 Ontario Inc., which is owned or controlled by Shirley Reko and/or her children (one of whom is Diane Reko, the Chief Executive Officer and Board Chair of Reko), beneficially owns 3,144,672 Common Shares. Shirley Reko also beneficially owns an additional 183,282 Common Shares and her children, including the spouses of her children, collectively own 709,860 Common Shares, which together with the Common Shares referred to in the immediately preceding sentence represent approximately 73.45% of the issued and outstanding Common Shares. To the knowledge of the directors and officers of the Company, no other person beneficially owns, or exercises control or direction over 10% or more of the outstanding Common Shares.

# SHARE OWNERSHIP BY DIRECTORS, OFFICERS AND 1000926094 ONTARIO INC.

All of Reko's proposed directors and direct and indirect shareholders of 1000926094 Ontario Inc. own beneficially or exercise control or direction over 4,059,214 Common Shares or approximately 73.84% of the Common Shares.

# MATTERS TO BE ACTED UPON AT THE MEETING

# 1. FINANCIAL STATEMENTS

The audited consolidated financial statements of Reko for the fiscal year ended July 31, 2025, and the Independent Auditor's report thereon, are provided in the Company's 2025 Annual Report, which was delivered either by mail or electronically to all registered shareholders and to non-registered shareholders who requested such documents. These financial statements will be presented to the shareholders at the Meeting and no vote is required with respect to this matter. The directors have approved these financial statements at their meeting of October 9, 2025. A copy of the audited consolidated financial statements can also be accessed electronically on the Company's profile at www.sedarplus.ca and on Reko's website at www.rekointl.com.

# 2. ELECTION OF DIRECTORS

The Company's articles of incorporation currently provide that the board of directors of the Company (the "Board") will consist of a minimum of three (3) and a maximum of ten (10) directors. While shareholder approval is required to fix the number of directors outside this range, the Board is authorized to fix the number of directors within this range.

In the current year, the Board is recommending five (5) directors for election at the Meeting, consistent with the prior year. All four independent directors serve as both Audit Committee and Compensation Committee members. For the purposes of this Circular, a director is independent if he or she would be independent within the meaning of sections 1.4 and 1.5 of National Instrument 52-110 – Audit Committees ("NI 52-110") (hereinafter, "Independent"). The directors of the Company are elected each year at the annual general meeting of the Company and hold office until their successors are elected or appointed. The management of the Company and the persons named in the mailed form of proxy intend to vote FOR the election of the nominees set out below. Each director elected will hold office until the next annual general meeting of the Company unless he or she sooner ceases to hold office. Should such a vacancy occur between annual general meetings, the vacancy may be filled by the Board appointing a director to serve until the next annual general meeting.

# SELECTION OF CANDIDATES IN THE EVENT OF A BOARD VACANCY

Reko believes in having a diverse group of directors with a broad range of skills and experience in order to provide superior leadership to the Company and enhance shareholder value.

Candidates for any Board openings are selected after soliciting applications from various directors' organizations and appropriate contacts. Individuals are interviewed and evaluated for the Board vacancy - with each being scored on a grid with weighting assigned to relevant skills and experience.

Current board members are invited to submit names of candidates from a variety of sources.

### **PROPOSED NOMINEES**

The following table sets forth relevant information for each person proposed to be nominated for election as a director of the Company. Certain information set out below with respect to a nominee for election as a director is not within the knowledge of the Company and was provided by the respective nominee individually. Of the five (5) nominees standing for election, four (4) or 80% are Independent, while the remaining director nominee is a member of management (20%). None of these nominees serve together on the boards of other public companies.

	Province and	nt. t. d	District	Board and Committee Membership	Shares Beneficially Owned and Controlled as at July 31, 2025		Total Value of Securities <sup>(4)</sup> \$
Name	Country of Residence	Principal Occupation	Director Since	in Other Public Companies	Common Shares	Stock Options	Total \$
Diane Reko <sup>(1)</sup>	Ontario, Canada	President and CEO, Reko International Group Inc.	1984	N/A	182,035 <sup>(3)</sup>	20,000	785,899
Maria Ann Thompson (2)	Michigan USA	Venture Partner, Arsenal Venture Partners	2016	N/A	Nil	25,000	12,250
Roy Verstraete (2)	Ontario Canada	Corporate Director	2022	N/A	21,400	15,000	56,450
Diana Colella <sup>(2)</sup>	Quebec Canada	Executive Vice-President, Entertainment & Media Solutions, Autodesk	2024	N/A	Nil	Nil	Nil
Peng-Sang Cau <sup>(2)</sup>	Ontario Canada	CEO, Nuformex Inc.	2024	N/A	Nil	Nil	Nil

<sup>(1)</sup> Ms. Reko is not independent by virtue of her position as the Company's President and CEO.

<sup>(2)</sup> Ms. Thompson, Mr. Verstraete, Ms. Colella and Ms. Cau are Independent Directors.

<sup>(3)</sup> Does not include 3,144,672 Common Shares held by 1000926094 Ontario Inc. of which Ms. Reko is a director, officer, and shareholder.

<sup>(4)</sup> In calculating the total value of securities, we have used the closing price of Reko Common Shares on the TSX Venture Exchange ("TSXV") on the Record Date (October 15, 2025). In valuing stock options for purposes of calculating the total value of securities, we have included only the in-the-money amount calculated based on the Black-Scholes methodology.

### **BOARD AND COMMITTEE MEETING ATTENDANCE**

The following table sets forth the attendance record of the current directors and committees of the directors during the year ended July 31, 2025.

Name	Board of Directors Meeting	Audit Committee Meeting	Compensation Committee Meeting	Strategic Planning Meeting	Annual General Meeting
Diane Reko (1)	4 of 4	4 of 4	1 of 1	1 of 1	1 of 1
Maria Ann Thompson (2)	3 of 4	3 of 4	1 of 1	1 of 1	0 of 1
Roy Verstraete (3)	4 of 4	4 of 4	1 of 1	1 of 1	1 of 1
Diana Colella <sup>(4)</sup>	3 of 4	3 of 4	1 of 1	1 of 1	0 of 1
Peng-Sang Cau (5)	4 of 4	4 of 4	1 of 1	1 of 1	1 of 1

- (1) Ms. Reko was appointed Chair of the Board on December 23, 2007, and Secretary/Treasurer on November 21, 1984.
- (2) Ms. Thompson was appointed to the Board of Directors on December 1, 2016
- Mr. Verstraete was appointed Chair of the Compensation Committee on October 13, 2022.
- Ms. Colella was appointed to the Board of Directors on November 1, 2024 and Chair of the Audit Committee on December 5, 2024.
- Ms. Cau was appointed to the Board of Directors on November 1, 2024.

Unless a shareholder instructs otherwise, the person named in the form of proxy intends to vote the Common Shares represented thereby FOR the election of the nominees listed below as directors of the Company. If for any reason a nominee becomes unable to stand for election as a director of Reko or if management proposes any additional nominees for election as directors, the person named in the form of proxy intends to vote FOR any substitute or additional nominee proposed by management.

# CORPORATE CEASE TRADE ORDERS, BANKRUPTCIES AND INSOLVENCIES

To the knowledge of the Company, none of the nominee directors of the Company:

- a. is, as at the date of this Circular, or has been, within 10 years before the date of this Circular, a director, chief executive officer or chief financial officer of any company (including the Company) that, while that person was acting in that capacity:
  - i. was the subject of a cease trade or similar order or an order that denied the relevant company access to any exemption under securities legislation, for a period of more than 30 consecutive days, that was issued while the proposed director was acting in the capacity as director, chief executive officer or chief financial officer; or
  - ii. was subject to a cease trade order or similar order or an order denied the relevant company access to any exemption under securities legislation, for a period of more than 30 consecutive days that was issued after the proposed director ceased to be a director, chief executive officer or chief financial officer, and which resulted from an event that occurred while that person was acting in the capacity as a director, chief executive officer or chief financial officer; or
  - iii. or within a year of that person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets; or

- b. nor any personal holding company of any such nominee, has, within 10 years before this Circular, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold the assets of the proposed director.
- c. nor any personal holding company of any such nominee, (a) has been subject to any penalties or sanctions imposed by a court relating to securities legislation, or by a securities regulatory authority; or (b) any other penalties or sanctions imposed by a court or regulatory body that would likely be considered important to a reasonable securityholder in deciding whether to vote for a proposed director, nor has any nominee for director entered into a settlement agreement with a securities regulatory authority.

Information that is not within the knowledge of the Company, related to cease trade orders, bankruptcies, Common Shares and stock options beneficially owned by the nominee directors or over which they exercise control or direction, has been furnished by the nominee directors.

# 3. APPOINTMENT OF INDEPENDENT AUDITORS

Shareholders will be requested to approve the re-appointment of PricewaterhouseCoopers LLP as Reko's Independent Auditors and to authorize the Board to fix the Independent Auditors' remuneration. PricewaterhouseCoopers LLP have been Reko's Independent Auditors since 2010.

Representatives of PricewaterhouseCoopers LLP are expected to attend the Meeting; will have the opportunity to make a statement if they so desire; and are expected to be available to respond to appropriate questions. Refer to "Audit Committee Report" below for a summary of fees paid to PricewaterhouseCoopers LLP in respect of 2025 and 2024.

To be approved, the resolution requires the affirmative vote of a majority of the votes cast on the resolution. **Proxies** received in favour of management will be voted FOR the re-appointment of PricewaterhouseCoopers LLP as auditors of the Company to hold office until the next annual general meeting of shareholders and the authorization of the directors to fix the auditors' terms of engagement and remuneration, unless the shareholder has specified in a proxy that his, her or its shares are to be withheld from voting in respect thereof.

# 4. APPROVAL OF AMENDMENT TO STOCK OPTION PLAN – ADDITION OF NET EXERCISE

The Corporation maintains a Stock Option Plan (the "Plan") that provides for the granting of options to directors, officers, employees, and other eligible participants as a means of attracting, retaining, and motivating key personnel.

Under the current Plan, Stock Options may be exercised only through a traditional cash exercise, whereby the participant pays the exercise price in cash to the Corporation and, in exchange, receives the full number of underlying common shares.

The Board of Directors has approved an amendment to the Plan to add the ability for participants (other than Investor Relations Service Providers) to exercise options on a "Net Exercise" basis, as permitted under section 4.8(d)(ii) of Policy 4.4 - Security Based Compensation.

### What is Net Exercise?

- In a Net Exercise, the participant does not pay cash to the Corporation to exercise the Stock Options.
- Instead, the participant receives only the number of underlying common shares equal to the in-the-money value of the Stock Options.
- The number of shares issued is calculated using the following formula:

# Shares Issuable = Number of Options exercised X (VWAP-Exercise Price) **VWAP**

where VWAP means the volume weighted average trading price of the Corporation's common shares over the five trading days immediately preceding the exercise.

Example: If a participant holds options to acquire 100 common shares at an exercise price of \$10, and the VWAP of the common shares is \$15, then instead of paying \$1,000 in cash and receiving 100 shares, the participant may elect Net Exercise and receive 33 shares  $100 \times (15-10) \div 15 = 33.33$  rounded to 33 shares.

# Why is this amendment being proposed?

- · Flexibility for Participants: Net Exercise provides an alternative to cash payments, which can be valuable where participants prefer not to outlay cash to exercise options.
- Conservation of Cash: Since the Corporation does not receive cash on Net Exercise, it avoids the administrative burden of handling payments while still delivering equity incentives.
- Alignment with Market Practice: Many issuers now include Net Exercise provisions in their option plans, as expressly permitted under Policy 4.4.

Pursuant to section 5.2(f)(vii) of Policy 4.4, the addition of a Net Exercise provision constitutes a material amendment to the Plan and therefore requires the approval of shareholders.

Accordingly, at the upcoming meeting, shareholders will be asked to consider and, if thought advisable, approve an amendment to the Amended and Restated 2010 Stock Option Plan of Reko International Group Inc. to include a Net Exercise option. If approved, the amendment will become effective immediately upon shareholder approval and acceptance by the TSX Venture Exchange.

The full legal background to these amendments is set out in Schedule C to this Circular, and the specific text of the amendments to the Stock Option Plan is set out in Schedule D to this Circular.

# CORPORATE GOVERNANCE AND OTHER MATTERS

# **CORPORATE GOVERNANCE**

National Instrument 58-101 - Disclosure of Corporate Governance Practices establishes corporate governance guidelines which apply to all public companies. The Company has reviewed its own corporate governance guidelines which comply with all applicable requirements. Please see the attached Schedule "A" for information on the Company's Corporate Governance practices (Form 58-101F2).

# SHAREHOLDER FEEDBACK AND COMMUNICATION

The Company views its shareholders and investors as owners and partners. Accordingly, the senior executives, including the Chief Executive Officer and the Chief Financial Officer are committed to being accessible. They comprise the Company's management Disclosure Committee and monitor all communications (written and verbal) consistently and coherently. When considered necessary, input is solicited from the Board of directors and/or external counsel as appropriate. The Company also communicates regularly with its shareholders through annual and quarterly reports. At the Company's Annual General Meeting of shareholders, a full opportunity is afforded for shareholders to ask questions concerning the Company's business. Each shareholder and investor inquiry receives a prompt response from an appropriate officer of the Company. Information about the Company, including annual reports and interim financial reports, is also available on the Company's website at www.rekointl.com and at www.sedarplus.ca. In addition, the Company provides the opportunity for investors to pose questions of senior executives, including the Chief Executive Officer and the Chief Financial Officer, through email to the Company's website at irelations@rekointl.com.

### **BOARD OF DIRECTORS' EXPECTATIONS OF MANAGEMENT**

Management is responsible for the day-to-day operations of the Company and is expected to implement approved strategic business plans and initiatives within the context of authorized budgets and corporate policies and procedures. The information which management provides to the Board is critical. Management is expected to report regularly to the Board in a comprehensive, accurate and timely fashion on the business and affairs of the Company. The Board monitors the nature of the information requested by and provided to it so that it can effectively identify issues and opportunities for the Company. The Chair of the Board oversees the operation of the Board in a manner that ensures the Board can be adequately informed and can be an effective monitor.

At the same time, the Board recognizes that the operations of the Company, its strategies and ultimately, its success, will depend on management being successful. The Board's job is to monitor and supervise, not to manage and operate the business, and it does not do so.

# **AUDIT COMMITTEE**

The Audit Committee is composed of directors that are Independent. The Company believes the oversight responsibility of the Audit Committee provides a key stewardship role for the Audit Committee in the Company's financial disclosure issues, internal controls, risk management, corporate finance and related matters. The text of the Audit Committee's charter is attached as Schedule "B" hereto. The Audit Committee's charter was adopted by the Board.

In reviewing the audited financial statements of the Company, the Audit Committee discusses the quality, not just acceptability, of the accounting principles, the reasonableness of significant judgments, and the clarity of disclosure in the financial statements. In addition, the Audit Committee discusses with the Company's auditors the overall scope and plans for their audit. The Audit Committee meets with the auditors with and without management present, to discuss the results of their examination and the overall quality of the Company's financial reporting. The Audit Committee also carefully reviews evolving audit committee regulations and best practices to ensure corporate alignment with the spirit and intent of such regulations and practices.

# **AUDIT COMMITTEE REPORT**

Pursuant to Reko's by-laws and the Audit Committee's written charter, the Audit Committee provides assistance to the Board in fulfilling its oversight responsibilities to Reko's shareholders with respect to the integrity of Reko's financial statements and reports and financial reporting process.

The Audit Committee also annually reviews and reassesses the adequacy of its written charter. No material revisions were made to the Audit Committee's charter in the 2025 fiscal year.

The Audit Committee met in person four times during the fiscal year ended July 31, 2025, and representatives of the Company's Independent Auditors participated in all of the four meetings.

# **COMPOSITION OF THE FISCAL 2025 AUDIT COMMITTEE**

The Audit Committee is currently composed of the following four (4) independent members as defined in NI 52-110:

Diana Colella, Chair	Independent	Financially Literate
Peng-Sang Cau	Independent	Financially Literate
Maria Thompson	Independent	Financially Literate
Roy Verstraete	Independent	Financially Literate

### FINANCIAL LITERACY

NI 52-110 provides that an individual is "financially literate" if he or she has the ability to read and understand a set of financial statements that present a breadth and level of complexity of accounting issues that are generally comparable to the breadth and complexity of the issues that can reasonably be expected to be raised by the issuer's financial statements.

All of the members of the Audit Committee are financially literate.

# **RELEVANT EDUCATION AND EXPERIENCE**

Each Audit Committee member possesses certain education and experience which is relevant to the performance of his or her responsibilities as an Audit Committee member and, in particular, education or experience which provides the member with one or more of the following: an understanding of the accounting principles used by the Company to prepare its financial statements; the ability to assess the general application of such accounting principles in connection with the accounting for estimates, accruals and reserves; experience preparing, auditing, analyzing or evaluating financial statements that present a breadth and level of complexity of accounting issues that are generally comparable to the breadth and complexity of issues that can reasonably be expected to be raised by the Company's financial statements, or experience actively supervising one or more individuals engaged in such activities; and an understanding of internal controls and procedures for financial reporting.

# DIANA COLELLA, CHAIR - DIRECTOR

Ms. Colella has been a director of the Company since 2024. Ms. Colella is a Chartered Accountant and serves as an executive at Autodesk Inc., a global leader in design and engineering software. She brings extensive expertise in finance, corporate governance, and business strategy, developed through her senior leadership roles in the technology sector. Ms. Colella is the Chair of the Audit Committee and also serves as member of the Compensation Committee of the Company.

# **PENG-SANG CAU - DIRECTOR**

Ms. Cau has been a director of the Company since 2024. Ms. Cau is the co-founder and former President and Chief Executive Officer of Transformix Engineering Inc., where she built extensive expertise in advanced manufacturing, automation, and global business development. She later held senior leadership roles at ATS Corporation, focusing on emerging markets and innovative manufacturing solutions. Ms. Cau's areas of specialization include technology commercialization, operational excellence and strategic growth. Ms. Cau is also member of the Compensation Committee of the Company.

# **MARIA THOMPSON - DIRECTOR**

Ms. Thompson has been a director of the Company since 2016. Ms. Thompson is a venture partner for Arsenal Venture Partners. She is the former President and Chief Executive Officer of T/J Technologies, Inc.. Ms. Thompson's areas of expertise include automotive, technology and innovation and business management. She is also a member of the Compensation Committee of the Company.

### ROY VERSTRAETE- DIRECTOR

Mr. Verstraete has been a director of the Company since January 31, 2022. Mr. Verstraete is the former President and Chief Executive Officer of Anchor Danly. His areas of expertise include manufacturing, finance, and mergers and acquisition and he has served on the boards of several corporations in North America and overseas. Mr. Verstraete is also the chair of the Compensation Committee of the Company.

# **AUDITOR INDEPENDENCE AND AUDIT FEES**

The Audit Committee has discussed with the Independent Auditors the firm's independence from management and Reko and has considered whether the provision of non-audit services is compatible with maintaining such independence. In order to ensure that such independence is not compromised by engaging PricewaterhouseCoopers LLP for other services, the Audit Committee has established and maintains a process for the review and pre-approval of all services and related fees paid to the Independent Auditors. Pursuant to this pre-approval process, the Audit Committee approved and Reko paid the following fees to the Independent Auditors for services provided in respect of fiscal year ended July 31, 2025 and fiscal year ended July 31, 2024:

Audit Fees	Fiscal 2025	Fiscal 2024
Audit Fees Audit Fees	\$ 142,000	\$ 136,000
Audit Related Fees:		
Quarterly Reviews		
CPAB Fees		
Internal Controls evaluation		
Accounting Matters		
Tax Fees:		
Compliance		
Consulting		
All Other Fees:		
Advisory Services		
Research and Development Compliance Fees		
	\$ 142,000	\$ 136,000

In order to further ensure the independence of the Independent Auditors, the Audit Committee reviews and approves the Company's hiring of partners, employees and former partners and employees of the Independent Auditors who were engaged on the Company's account within the three prior years.

### OTHER REPORTABLE MATTERS

In connection with Reko's Consolidated Financial Statements and Management's Discussion and Analysis of Results of Operations and Financial Position ("MD&A") for the fiscal year ended July 31, 2025, the Audit Committee has:

- Reviewed and discussed with senior management and the Independent Auditors the audited Consolidated Financial Statements and MD&A, in respect of 2025 and other forms and reports required to be filed with the Ontario Securities Commission in respect of the fiscal year ended July 31, 2025;
- Discussed with the Independent Auditors the matters required to be discussed by the Canadian Institute of Chartered Accountants Standard 5751 (Communications with Those Having Responsibility for the Financial Reporting Process) ("CICA Standard 5751");
- Received and reviewed with the Independent Auditors the written disclosures and related letter from the Independent Auditors required by CICA Standard 5751 and discussed with the Independent Auditors the independence of the Independent Auditors as Reko's auditor; and,
- · Reviewed with the Independent Auditors their audit report on the Consolidated Financial Statements.

Management is responsible for the preparation and presentation of Reko's financial statements, the financial reporting process and the development and maintenance of its systems of internal accounting and administrative cost controls. PricewaterhouseCoopers, LLP is responsible for performing an independent audit on and issuing its reports in respect of Reko's consolidated financial statements in accordance with Canadian generally accepted auditing standards. The Audit Committee's responsibility is to monitor and oversee these processes in accordance with its Charter and applicable law.

Based on these reviews and discussions, including the review of the Independent Auditors' audit report, the Audit Committee has recommended to the Board and the Board has approved, the inclusion of the audited Consolidated Financial Statements in Reko's Annual Report, the MD&A and the other forms and reports required to be filed with the Ontario Securities Commission in respect of the fiscal year-ended July 31, 2025.

# STATEMENT OF EXECUTIVE COMPENSATION

This section of the Circular explains, among other things, the material elements of the Company's compensation arrangements for its "Named Executive Officers" (as defined below) and directors. The NEO and director compensation tables and related tables and narrative disclosures provide insight into executive compensation as a key aspect of the overall stewardship and governance of a corporation and help investors understand how decisions about executive compensation are made. In this respect, reference is made to the section entitled "Oversight and Description of Director and Named Executive Officer Compensation."

# NAMED EXECUTIVE OFFICERS

In accordance with the provisions of applicable securities legislation, the Company had four "Named Executive Officers" (each a "NEO") during the year ended July 31, 2025, namely Diane Reko, Chief Executive Officer, Kim Marks, Chief Financial Officer, Greg Yzerman who served as President of Reko Automation Group Inc., a wholly owned subsidiary of the Company until March 31, 2025 and, effective April 1, 2025, assumed the role of Vice President, Sales of that same wholly owned subsidiary and Peter Gobel, President of Concorde Precision Machining Inc., a wholly owned subsidiary of the Company.

### DIRECTOR AND NAMED EXECUTIVE OFFICER COMPENSATION

The following table sets forth all compensation paid, payable, awarded, granted, given or otherwise provided, directly or indirectly, by the Company or any subsidiary thereof to each NEO and each director of the Company, in any capacity, including, for greater certainty, all plan and non-plan compensation, direct and indirect pay, remuneration, economic or financial award, reward, benefit, gift or perquisite paid, payable, awarded, granted, given or otherwise provided to the NEO or director for services provided and for services to be provided, directly or indirectly, to the Company or any subsidiary thereof.

# **Table of Compensation Excluding Compensation Securities**

Name and position	Year	Salary, consulting fee, retainer or commission (\$)	Bonus (\$) <sup>(1)</sup>	Committee or meeting fees (\$)	Value of perquisites (\$) (2)	Value of all other compensation (\$) (3)	Total compensation (\$)
Diane Reko, Chief Executive Officer &	2025	238,702	7,756	<sup>(4)</sup> Nil	8,082	9,752	264,292
Director (4)	2024	228,185	29,548	<sup>(4)</sup> Nil	8,700	5,772	272,205
Kim Marks,	2025	236,251	8,901	Nil	10,884	9,752	265,787
Chief Financial Officer	2024	224,135	29,000	Nil	8,390	5,692	267,217
Greg Yzerman, President, Reko Automation	2025	197,773	Nil	Nil	13,808	8,308	219,988
Group Inc. (5)	2024	190,693	24,334	Nil	11,235	5,556	231,818
Peter Gobel, President, Concorde Precision	2025	196,629	17,121	Nil	13,867	6,536	234,153
Machining Inc.	2024	191,341	21,779	Nil	14,570	17,723	245,413
Diana Colella, Director <sup>(6)</sup>	2025	15,000	Nil	11,250	Nil	Nil	26,250
Director ®	2024	Nil	Nil	Nil	(4) Nil 8,700 Nil 10,884 Nil 8,390 Nil 13,808 Nil 11,235 Nil 13,867 Nil 14,570 1,250 Nil Nil Nil 5,000 Nil 1,250 Nil 3,550 Nil 3,550 Nil	Nil	Nil
Peng-Sang Cau,	2025	12,750	Nil	15,000	Nil	Nil	27,750
Director <sup>(6)</sup>	2024	Nil	Nil	Nil	(\$) (\$) (\$) (2) (\$) (2) (\$) (\$) (\$) (\$) (\$) (\$) (\$) (\$) (\$) (\$	Nil	Nil
Maria Thompson,	2025	17,000	Nil	11,250	Nil	Nil	28,250
Director	2024	16,500	Nil	13,550	Nil	21,000	51,050
Roy Verstraete,	2025	20,000	Nil	15,000	Nil	Nil	35,000
Director	2024	197,773         Nil         Nil         13,808           190,693         24,334         Nil         11,235           196,629         17,121         Nil         13,867           191,341         21,779         Nil         14,570           15,000         Nil         11,250         Nil           Nil         Nil         Nil         Nil           12,750         Nil         15,000         Nil           Nil         Nil         Nil         Nil           17,000         Nil         11,250         Nil           16,500         Nil         13,550         Nil	21,000	51,050			
Andrew Szonyi,	2025	7,645	Nil	5,000	Nil	Nil	12,645
Director (7)	2024	21,500	Nil	13,550	Nil	21,000	56,050
John Sartz,	2025	5,908	Nil	5,000	Nil	3,500	14,408
Director (7)	2024	16,500	Nil	11,050	Nil	Nil	27,550

# **NOTES:**

- (1) Bonus amounts paid in 2025 relate to the attainment of certain financial or strategic performance metrics achieved during the year. Any bonus entitlements maintained pursuant to a written contract or agreement with respect to fiscal 2025 will be payable in fiscal 2026. No bonus amounts were paid in 2025 in respect of fiscal 2024.
- (2) Perquisites and other personal benefits do not exceed 15% of total annual salary for each of the NEOs.
- Amount includes payments made on behalf of NEOs for Group RRSPs. Amount also includes taxable benefit associated with exercise of stock options.
- (4) Ms. Reko was not paid any committee or meeting fees in her position as Director of the Company.
- Ms. Colella and Ms. Cau were appointed to the Board on November 1, 2024.
- Mr. Yzerman ceased to be a named executive officer of Reko Automation Group Inc. on March 31, 2025 and took on a new role as VP Sales of Reko Automation Group Inc. effective April 1, 2025.
- (7) Dr. Andrew Szonyi and Mr. John Sartz retired from the Board effective December 5, 2024.

# STOCK OPTIONS AND OTHER COMPENSATION SECURITIES

The following table sets out all compensation securities granted or issued to each director and NEO by the Company or any subsidiary thereof for services provided, or to be provided, directly or indirectly, to the Company or any subsidiary thereof:

Table of Compensation Securities Held at July 31, 2025

Name and	Type of compensation security	Number of compensation securities and number of underlying securities	Date of issue or grant	Issue, conversion or exercise price (\$)	Closing price of security or underlying security on date of grant (\$)	Closing price of security or underlying security at year-end (\$) <sup>(9)</sup>	Expiry date
Diane Reko, Chief	Stock option	(1) 10,000	Oct 15, 2020	2.80	2.80	Vested and exercisable	Oct 15, 2025
Executive Officer &	Stock option	(1) 5,000	Oct 13, 2022	4.65	4.65	Vested and exercisable	Oct 13, 2027
Director	Stock option	(1) 5,000	Oct 10, 2024	3.20	3.20	Partially vested and exercisable	Oct 10, 2029
Kim Marks, Chief Financial	Stock option	(2) 25,000	Oct 12, 2023	4.80	4.80	Partially vested and exercisable	Oct 12, 2028
Officer	Stock option	(2) 25,000	Mar 7, 2024	4.70	4.70	Partially vested and exercisable	Mar 7, 2029
	Stock option	<sup>(2)</sup> 5,000	Oct 10, 2024	3.20	3.20	Partially vested and exercisable	Oct 10, 2029
Greg Yzerman, President,	Stock option	<sup>(3)</sup> 10,000	Oct 15, 2020	2.80	2.80	Vested and exercisable	Oct 15, 2025
Reko Automation	Stock option	<sup>(3)</sup> 10,000	Aug 9, 2021	4.59	4.59	Vested and exercisable	Aug 9, 2026
Group Inc.	Stock option	<sup>(3)</sup> 5,000	Oct 13, 2022	4.65	4.65	Vested and exercisable	Oct 13, 2027
	Stock option	<sup>(3)</sup> 5,000	Oct 12, 2023	4.80	4.80	Partially vested and exercisable	Oct 12, 2028
	Stock option	<sup>(3)</sup> 5,000	Oct 10, 2024	3.20	3.20	Partially vested and exercisable	Oct 10, 2029
Peter Gobel, President,	Stock option	<sup>(4)</sup> 10,000	Oct 15, 2020	2.80	2.80	Vested and exercisable	Oct 15, 2025
Concorde Precision	Stock option	<sup>(4)</sup> 5,000	Oct 13, 2022	4.65	4.65	Vested and exercisable	Oct 13, 2027
Machining Inc.	Stock option	<sup>(4)</sup> 5,000	Oct 10, 2024	3.20	3.20	Partially vested and exercisable	Oct 10, 2029
Maria Thompson,	Stock option	(5) 10,000	Oct 15, 2020	2.80	2.80	Vested and exercisable	Oct 15, 2025
Director	Stock option	(5) 5,000	Oct 13, 2022	4.65	4.65	Vested and exercisable	Oct 13, 2027
	Stock option	(5) 5,000	Oct 12, 2023	4.80	4.80	Vested and exercisable	Oct 12, 2028
	Stock option	<sup>(5)</sup> 5,000	Oct 10, 2024	3.20	3.20	Vested and exercisable	Oct 10, 2029
Roy Verstraete, Director	Stock option	<sup>(6)</sup> 5,000	Oct 13, 2022	4.65	4.65	Vested and exercisable	Oct 13, 2027
	Stock option	<sup>(6)</sup> 5,000	Oct 12, 2023	4.80	4.80	Vested and exercisable	Oct 12, 2028
	Stock option	<sup>(6)</sup> 5,000	Oct 10, 2024	3.20	3.20	Vested and exercisable	Oct 10, 2029

# **NOTES:**

- (1) At July 31, 2025, Ms. Reko holds a total of 20,000 unexercised stock options for an aggregate of 20,000 Common Shares.
- (2) At July 31, 2025 Ms. Marks holds a total of 55,000 unexercised stock options for an aggregate of 55,000 Common Shares.
- (3) At July 31, 2025, Mr. Yzerman holds a total of 35,000 unexercised stock options for an aggregate of 35,000 Common Shares.
- (4) At July 31, 2025, Mr. Gobel holds a total of 20,000 unexercised stock options for an aggregate of 20,000 Common Shares.
- (5) At July 31, 2025, Ms. Thompson holds a total of 25,000 unexercised stock options for an aggregate of 25,000 Common Shares.
- (6) At July 31, 2025, Mr. Verstraete holds a total of 15,000 unexercised stock options for an aggregate of 15,000 Common Shares.
- Pursuant to the provisions of the Stock Option Plan (as defined below under section entitled "Stock Option Plan and Other Incentive Plans"), the stock options granted by the Company (the "Stock Options") vest as follows: (a) immediately for the directors that are not full-time employees of the Company; and (b) for employees at a rate of (i) 30% on the grant date, (ii) 30% on the first anniversary of the grant date, and (iii) 40% on the second anniversary of the grant date. The Stock Options expire five years after the grant date.

The following table sets out all the exercises by NEOs or directors of the Company of compensation securities during the year ended July 31, 2025:

# **Exercise of Compensation Securities by Directors and NEOs**

Name and position	Type of compensation security	Number of underlying securities exercised	Exercise price per security (\$)	Date of exercise	Closing price per security on date of exercise (\$)	Difference between exercise price and closing price on date of exercise (\$)	Total value on exercise date (\$)
John Sartz, Director	Stock option	5,000	3.20	Jan 6, 2025	3.90	0.70	3,500

# STOCK OPTION PLANS AND OTHER INCENTIVE PLANS

# STOCK OPTION PLAN

The Company has a stock option plan (the "Stock Option Plan") as summarized below.

Amended and Restated Incentive Stock Option Plan, effective March 24, 1994, amended and revised December 2, 2010	Number of Securities to be issued upon exercise of outstanding options as at July 31, 2025	Weighted Average exercise price of outstanding options	Number of Securities remaining available for future issuance under equity compensation plans (excluding number currently outstanding)
7-13-13 December 2, 2013	295,500	\$3.91	100,079

The Stock Option Plan has been approved by the security holders of the Company and there are no equity compensation plans unapproved by security holders.

Any option granted under the Stock Option Plan is granted for a maximum of five years and is non-transferable. No person may be issued options, which in the aggregate represent five percent (5%) or more of the issued and outstanding Common Shares of the Company. The exercise price of an option granted under the Stock Option Plan may not be lower than the market price of the subject shares at the time of grant, and not more than 650,000 Common Shares may be issued pursuant to all such options unless shareholder approval is obtained to increase such number. The Board may impose other conditions respecting any option granted, as it might consider appropriate or necessary. Unless otherwise specified by the Board, vesting of options under the Stock Option Plan takes place immediately for directors that are not full-time employees of the Company and, in respect of employees, options vest at a rate of 30% in the first year, 30% in the second year, and 40% in the third year of their five-year term.

# **EMPLOYEE SHARE PURCHASE ASSISTANCE PLAN**

The Employee Share Purchase Assistance Plan is designed to encourage and assist full-time employees of the Company to purchase Common Shares on a regular basis. Employees who have been continuously employed by the Company for at least one year are able to participate in the Employee Share Purchase Assistance Plan. On a quarterly basis, the Company may purchase Common Shares for employees wishing to participate at a price equal to the market value of the Common Shares.

In order to assist the employees to acquire shares under the Employee Share Purchase Assistance Plan, the Company provides interest-free loans, to be repaid through payroll deductions, amortized over 52 weeks. The aggregate amount of such share purchase loans outstanding at any such point in time cannot exceed \$25,000 for each employee.

During the year, the Company did not purchase any shares on the open market under the Employee Share Purchase Assistance Plan on behalf of employees.

### EMPLOYMENT, CONSULTING AND MANAGEMENT AGREEMENTS

# **MATERIAL PROVISIONS**

The Company has entered into formal employment contracts with each of its NEOs. Ms. Reko entered into an employment contract with the Company in 2012. In 2017, the calculation of Ms. Reko's bonus was changed to one that was based on the achievement of certain financial and strategic targets with the total amount owing capped at 25% of current salary.

The Company entered into a written employment agreement with Mr. Yzerman on July 24, 2019. The agreement provides for the payment of a bonus based on the achievement of certain financial and strategic targets with the total amount being paid by the Company capped at 25% of current salary.

The Company entered into a written employment agreement with Ms. Marks on July 21, 2023. The agreement provides for the payment of a bonus based on the achievement of certain financial and strategic targets with the total amount being paid by the Company capped at 25% of current salary.

These agreements set out the respective duties and responsibilities of, and provide that, each NEO is to receive a base salary, is entitled to receive an annual bonus in an amount equal to a percentage of base salary determined by the achievement of certain financial metrics of the Company, and certain other benefits, including termination and medical, dental, life and disability insurance. These employment agreements provide for, among other things, industry standard covenants in favour of the Company, including non-solicitation of Company employees for a specified period following termination of their employment, as well as confidentiality covenants.

# **TERMINATION PROVISIONS**

The employment agreement with Ms. Reko contains a provision for a severance payment, in the event of termination, without cause, in the amount of 24 months wages, payable by the Company at the time of termination. The contract includes industry standard non-solicitation, non-disparagement, and confidentiality clauses. It also contains provisions for no severance payment in the event of resignation, termination with cause or retirement.

The employment agreement with Ms. Marks contains a provision for a severance payment, in the event of termination, without cause, in the amount of 6 months wages plus 1 month for every year served up to a maximum of 24 months, payable by the Company at the time of termination. In the event there is a change in control, the amount is 12 months of wages plus 1 month for every year served up to a maximum of 24 months. The contract includes industry standard nonsolicitation, non-disparagement, and confidentiality clauses. It also contains provisions for no severance payment in the event of resignation, termination with cause or retirement.

The remaining NEOs' employment arrangements do not include any provision for termination or change of control benefits.

The maximum total amount potentially payable by Reko pursuant to the employment contracts or arrangements of the NEOs is approximately \$0.635 million in the aggregate. No notice, retiring allowance or other severance payment is required where the Company terminates employment for just cause or upon voluntary resignation.

### OVERSIGHT AND DESCRIPTION OF DIRECTOR AND NEO COMPENSATION

# **DIRECTOR COMPENSATION**

Director compensation is determined by the Board based on the recommendations of the Compensation Committee on an ad hoc basis. Director compensation was last modified in 2024.

The intended goals of the Company's director compensation strategy are to ensure strong corporate governance and to promote and support director independence, while regularly evaluating and implementing best practices.

In order to achieve a balance of interest alignment and independence, compensation of directors has been both a combination of annual retainers, meeting fees, travel expenses associated with attending meetings, and the grant of

The annual retainer amounts have been established to constitute a significant portion of the directors' total compensation from the Company in order to promote independence and objectivity. The factors which have influenced the level of these retainers are as follows: (i) the relatively small size of the Company; (ii) the experience and knowledge of the directors; and (iii) the fact that perquisites and special entitlements have never been a part of the Company's director compensation plan. Acknowledging the additional time demands of the Chair of the Audit Committee and the Lead Director as well as the Chair of the Compensation Committee, the retainer for this position is at a higher level than that of the other Board members.

The meeting amounts have been revised to reflect the efficiency gained from a smaller board, and from the ability to hold committee meetings in continuity on the same day. These amounts are also intended to appropriately compensate experienced directors for the time that they spend at the Company.

Options granted to non-executive directors have a five-year term but are exercisable immediately. Since the term of each director expires at each annual general meeting, the lack of vesting period on the options should reduce the risk of lost compensation, should a director or the Company determine that a director is no longer a good fit for the Board. The decision to grant options is currently based upon a desire to balance the independence of the Board with the desire to align their interests with those of shareholders. Option grants have generally been made in equal quantities to all directors and in conjunction with grants to management and employees. These grants to directors have intentionally not been based upon the operating performance of the Company as this could potentially impair objectivity and potentially compromise the goal setting process used for executive compensation.

The Board may award special remuneration to any director undertaking any special services on the Company's behalf other than services ordinarily required by a director. From time to time, options may be granted to directors as indicated under the Stock Option Plan. Directors are also reimbursed for transportation and other expenses incurred for attendance at Board and committee meetings.

### **NEO COMPENSATION**

NEO compensation is determined by the Board based on the recommendations of the Compensation Committee on an ad hoc basis, generally tied to changes in market conditions. The Compensation Committee considers the skill, ability and experience of each individual NEO and has relied in the past on third party research; analysis of compensation surveys; first-hand knowledge of compensation levels and practices within the markets the Company serves; and interviews with management. The Compensation Committee has concluded, after review of industry and Company related criteria that Reko's NEOs have performed acceptably with due consideration to the current economic environment.

The Company's compensation strategy is designed to accomplish the following objectives:

- Align compensation with the overall Company business strategy and business unit goals;
- Reward executive team members for their contribution to the overall success of the Company and for achievement of planned business and financial objectives in their own area of responsibility;
- Attract and retain executive talent able to bring superior management skills to the Company;
- Implement compensation programs that are cost efficient;
- Incentivize executives to align their long-term interests with the investment objectives of the Company's shareholders; and,
- Avoid and discourage short-term behaviour that is not in the best interests of shareholders.

The Company's objective is to be profitable; highly integrated, technology driven engineering and manufacturing firm providing creative, quality engineered solutions for the automotive, transportation, offsite construction, mining, infrastructure and power generation industries. Meeting these objectives has required, and will continue to require, attracting a team of executives who have expertise in manufacturing, innovation, strategy, legal and financial disciplines. The Company has developed a compensation package to attract such executives that includes cash compensation and benefits as well as participation in the profitability of the Company both through direct profit participation and participation in the increased value of the enterprise reflected in its stock price. As the Company's profits increase, it is anticipated that an executive's compensation will increase, providing an alignment of shareholder-owner interests and management interests as value is created for both. If profits decrease, an executive's overall compensation will generally decrease to base levels.

# **ELEMENTS OF COMPENSATION**

The key elements of the Company's compensation arrangements for its NEOs include:

- 1. Base salary;
- 2. Bonus awards; and
- 3. Equity participation.

NEOs are also entitled to standard benefits and perquisites. Base salary and bonuses are governed by employment contracts and formalized bonus plans, while equity participation is negotiated and reviewed more frequently. There are various factors considered when negotiating the compensation arrangements of the Company's NEOs, which are discussed in detail below. Decisions under one compensation element do not impact the other compensation elements.

# **BASE SALARY**

The Company provides a base salary so that NEOs have a regular defined and certain income. Competitive base salaries are important in attracting and retaining executives. Base salaries for fiscal 2025, have been established to reflect: (i) individual performance and achievement; (ii) the increased responsibilities characterized by a public company; (iii) compensation levels which such individuals could attract in the senior executive or professional market for their services; and, (iv) levels that are appropriately higher than those earned by their direct reports. At July 31, 2025, Ms. Reko's base salary was \$238,702, Ms. Marks' base salary was \$236,250, Mr. Yzerman's base salary was \$200,000 and Mr. Gobel's base salary was \$196,629. Base salaries of our other employees are set out in the employee's employment contract or letter of employment.

# BONUS

A portion of the cash compensation for NEOs is in the form of direct profit participation, based on meeting certain financial and strategic metrics. The Company does not publicly disclose the specific targets on the basis that it believes a reasonable person would consider that disclosing such information would seriously prejudice the Company's interests pursuant to the exemption set out in Form 51-102F6V, Item 2.6(4). Similar approaches to direct profit participation are present at other levels of the organization in addition to the executive level.

For NEOs with employment contracts, the negotiated percentages do not fluctuate, although the amount of the bonus will fluctuate in relation to the underlying metrics. For more details with respect to the NEOs' bonuses, please see section "Employment, Consulting and Management Agreements – Material Provisions" above.

The Company does not currently have a policy on recovery of bonus awards in the event of a restatement of earnings or an adjustment to earnings.

All bonus amounts are calculated and listed (by employee) and then are approved by the Compensation Committee of the Board prior to disbursement.

# **EQUITY PARTICIPATION**

Another component of the NEOs' compensation is direct or indirect equity participation by NEOs. The Compensation Committee believes that NEOs should be motivated to impact the Company's stock price, to the benefit of the shareholders. While driving profitability has been their primary focus to achieve this goal, NEOs are encouraged, but not required, to own Reko shares directly or indirectly. Ms. Reko and Mr. Gobel own shares of the Company directly, while Ms. Marks and Mr. Yzerman do not.

The Compensation Committee believes that incentive compensation in the form of stock option grants could be beneficial to attract and retain both senior executives and talent at other levels. The Company's option plan thus allows grants to employees at all levels of the organization and takes into consideration previous grants when considering awarding new grants. In fiscal 2025, the Company granted an additional 49,000 options to employees.

Option awards are discretionary, as approved by the Compensation Committee and the Board. The Chief Executive Officer and Chair of the Board have in the past and, in the future, may request that options be granted for directors, senior executives, or other employees. The Compensation Committee and the Board may consider a variety of factors in exercising discretion, including the compensation philosophy and practices of the Company as described in this Circular; individual or collective management performance; previous grants of options; contributions to the Company's success; relative position; years of service; and general compensation trends.

The Stock Option Plan is intended to promote the interests of the Company and its shareholders by making provision for stock options as an additional incentive to attract, retain and motivate full-time officers, key employees and directors who will make important contributions to the success of the Company. The Compensation Committee believes that incentive compensation in the form of stock option grants is, and has been, beneficial and necessary to attract and retain directors, senior executives and managerial talents at other levels.

# PEROUISITES AND PERSONAL BENEFITS

The primary purpose of providing benefits and limited perquisites to the NEOs is to attract and retain the talent to manage the Company. Perquisites and personal benefits for NEOs are consistent with established corporate wide benefits available to all employees, save and except for car allowances (which do not exceed \$12,000 a year) and re-imbursement of gasoline purchases for automobiles used for business purposes (approximately \$4,000 a year) available to certain members of management, which includes each of the NEOs.

### PENSION DISCLOSURE

The Company does not maintain a defined benefit pension plan for any of its employees, including the NEOs. The Company does offer an individual based Group RRSP policy in which the NEOs participate up to a maximum of 4.0% of base salary. The policy was revised partly through the fiscal year ended July 31, 2021.

All full-time permanent employees with one or more year of service are eligible to participate in the policy which provides a Company's contribution of up to a maximum of 2.5% of base salary. The Company's contributions under the policy will match 100% of the employee's contributions.

The Company's contribution is provided by the Company to the provider of the policy for application to the employee's account. Once in the employee's account, the investment decision, and the decision of when to redeem the funds are both at the sole discretion of the employee. The Company does not have access to information on the accumulated value for any NEO. Accordingly, the Company has only disclosed the contributions made to the policy by the Company on behalf of the NEOs in the "Value of All Other Compensation" column in the Table of Compensation Excluding Compensation Securities on page 17 above.

# **OTHER MATTERS**

# INDEBTEDNESS OF DIRECTORS, EXECUTIVE OFFICERS, AND EMPLOYEES

None of Reko's present or former directors or executive officers was indebted as of the date of this Circular or at any time preceding the date of this Circular during 2025 to Reko or its subsidiaries.

None of Reko's nor any of its subsidiaries' present or former employees was indebted as of the date of this Circular or at any time preceding the date of this Circular to Reko or its subsidiaries in connection with the purchase of Reko's securities. As at the Record Date, the aggregate amount of indebtedness to Reko and its subsidiaries, incurred other than in connection with the purchase of securities of Reko was \$Nil, in the case of present or former employees.

# **DIRECTORS' AND OFFICERS' INSURANCE**

Reko's directors' and officers' liability insurance continues in place for the upcoming year. This insurance provides, among other coverages, coverage up to \$10 million for officers and directors of Reko and its subsidiaries. This policy does not provide coverage for losses arising from the intentional breach of fiduciary responsibilities under statutory or common law or from violations of or the enforcement of pollutant laws and regulations. The aggregate premium payable in respect of the policy year was approximately \$19,000.

# **NORMAL COURSE ISSUER BID**

On January 5, 2024, the Company announced the approval of a normal course issuer bid to purchase up to 278,170 of its outstanding Common Shares on the TSX Venture Exchange during the twelve-month period which expired on January 8, 2025. A total of 47,100 shares were purchased under this bid, all of which was purchased during fiscal 2025.

On January 6, 2025, the Company announced the approval of another normal course issuer bid to purchase up to 276,066 of its outstanding Common Shares on the TSX Venture Exchange during the twelve-month period commenced on January 9, 2025, and ending on January 8, 2026. The 276,066 Common Shares represent approximately 5% of the total Common Shares outstanding. The price that the Company will pay for any such shares will be the market price at the time of acquisition and all shares acquired under the bid will be cancelled by the Company. A total of 22,200 shares were purchased under this bid during the year ended July 31, 2025.

Any shareholder may receive a copy of Form 5G, Notice of Intention to Make a Normal Course Issuer Bid, via SEDAR+ at www.sedarplus.ca; by contacting the Company via e-mail at irelations@rekointl.com; or by writing to the Company, Attn: Investor Relations, 469 Silver Creek Industrial Drive, Lakeshore, Ontario N8N 4W2.

# SHAREHOLDER PROPOSALS AND COMMUNICATIONS

Proposals of shareholders intended to be presented at the Annual General Meeting of Shareholders to be held in calendar 2025 must be received by Reko at its principal executive offices for inclusion in its Management Information Circular/ Proxy Statement on or before October 23, 2025 pursuant to applicable securities legislation and the Company's by-laws.

# **CONTACTING THE BOARD OF DIRECTORS**

Shareholders wishing to communicate with any director of the Company may do so by contacting Reko's corporate secretary at its corporate headquarters at 469 Silver Creek Industrial Drive, Lakeshore, Ontario N8N 4W2, Telephone (519) 727-3287.

# **OTHER BUSINESS**

While management of the Company is not aware of any business to be brought before the Meeting other than those referred to in the Notice, it is intended that the proxies hereby solicited will be exercised upon any other matter or proposal that may properly come before the Meeting, or any adjournments thereof, in accordance with the discretion of the persons authorized to act thereunder.

# **ADDITIONAL INFORMATION**

Additional information relating to the Company can be found under Reko's profile at www.sedarplus.ca. Copies of this Circular and the audited comparative financial statements and MD&A for the most recently completed financial years ended July 31, 2025 and 2024 are available upon request and without charge, from the Company at Reko International Group Inc., Attn.: Investor Relations Department, 469 Silver Creek Industrial Drive, Lakeshore, Ontario, N8N 4W2, Telephone: (519) 727-3287, or e-mail at irelations@rekointl.com.

Financial information is provided in the Company's consolidated financial statements and MD&A for its most recently completed fiscal year ended July 31, 2025.

# **APPROVAL OF CIRCULAR**

The contents of this Circular have been approved and its distribution has been authorized by the directors of the Company.

Dated October 9, 2025

By order of the Board of Directors

"Diane Reko" **DIANE REKO** Chair

# **SCHEDULE "A"**

**REKO INTERNATIONAL GROUP INC.** (the "Company")

FORM 58-101F2

# **CORPORATE GOVERNANCE DISCLOSURE (VENTURE ISSUERS)**

- 1. **Board of Directors** Disclose how the board of directors (the "Board") facilitates its exercise of independent supervision over management, including:
  - (i) the identity of directors that are independent; and
  - The Board considers the following current directors to be independent within the meaning of section 1.4 of NI 52-110 - Audit Committees: Diana Colella, Peng-Sang Cau, Maria Ann Thompson, and Roy Verstraete.
  - (ii) the identity of directors who are not independent, and the basis for that determination. Diane Reko, Chief Executive Officer and Chairman of the Board is not independent because she is an executive officer of the Company.
- **Directorship** If a director is presently a director of any other issuer that is a reporting issuer (or the equivalent) in a jurisdiction or a foreign jurisdiction, identify both the director and the issuer.
  - No current director of the Company is also a director of any other reporting issuers.
- **Orientation and Continuing Education** Describe what steps, if any, the board takes to orient new board members and describe any measures the board takes to provide continuing education for directors.

# **DIRECTOR ORIENTATION**

There is an orientation meeting held by executive management for each new director. The orientation meeting includes presentations by executive management on business operations, corporate strategies and key risks of the business. New directors are provided with an information package on the Company's business, its strategic and operational business plans, its operating performance, its governance system, and its financial position. New directors are also provided with the Board mandate, committee terms of reference, codes of conduct and applicable policies.

Annually, each member is involved in the review of the mandate for either the full Board, or for the committee to which they belong, or both. Members of the Board are welcome to visit any of the Company's facilities at their convenience. Due to their tenure with the Board, many members are quite familiar with the Company's operations.

# CONTINUING EDUCATION

The Company will pay for continuing education for directors if they find appropriate programs related to their directorship. As part of continuing education, executive management makes regular presentations to the Board on the main areas of the Company's business. As well, when orientation meetings are held, existing directors are invited to attend the sessions too. In addition, directors are given the opportunity for extensive tours of the facilities of the Company and its subsidiaries which include presentations on products being developed at those facilities.

**4. Ethical Business Conduct** - *Describe what steps, if any, the board takes to encourage and promote a culture of ethical* business conduct.

In January 2009, the Company approved the Code of Conduct in light of its continued commitment to honesty and integrity in the conduct of its business. The Code of Conduct applies to all its employees. In addition, all senior executives, divisional managers, sales representatives, program managers and members of the finance, human resources, purchasing and information technology departments must report annually their compliance with the Code of Conduct for the previous year and provide written confirmation of their intention of compliance for the upcoming year.

The Board monitors compliance with its Code of Ethics by reviewing management reports and whistleblower line reports. The Company has retained Odyssey Trust Company to administer the whistleblower line. Reports received are compiled by Odyssey and provided directly to the Chair of the Audit Committee, who in turn reports on such matters at each Audit Committee meeting. The Board is therefore well apprised of any concerns expressed through this process. To the knowledge of the Board, there have been no departures from the Code of Ethics. The Audit Chair, an independent director, serves as the designated contact for the whistleblower function, and his contact information is available in the Whistleblower Policy on the Company's website. Any stakeholder may provide feedback to the Board through her.

Officers in attendance at Board meetings are expected to report any material changes or conflicts of interest, and directors are expected to abstain from voting on issues in which they have a material interest. The Board ensures that directors exercise independent judgment by asking directors with a material interest in transactions to abstain from voting. As well, when board members interact with management, they encourage and promote a culture of ethical business conduct.

- 5. Nomination of Directors Disclose what steps, if any, are taken to identify new candidates for board nomination, including:
- who identifies new candidates; and Individual members of the Board can recommend candidates for election as directors when necessary or advisable and assess their qualifications. Candidates are then interviewed by the Chairman of the Board and then by other members of the Board.
- the process of identifying new candidates. The Board does not have a nominating committee. Activities related to the nomination process are accepted as responsibilities of the full Board. Candidates for any Board openings are selected after soliciting applications from various directors' organizations and appropriate contacts. Individuals are interviewed and evaluated for the Board vacancy - with each being scored on a grid with weighting assigned to relevant skills and experience.
- **Compensation** Disclose what steps, if any, are taken to determine compensation for the directors and the CEO, the *President, and the CFO including:*
- who determines compensation; and The Compensation Committee is responsible for reviewing and approving corporate goals and objectives relevant to executive compensation and evaluating performance relative to those goals and objectives.
- the process for determining compensation. On an annual basis, the Company circulates a proposed strategic plan and budgets, which are discussed and, if appropriate, adopted by the Board. These form the basis of the corporate objectives which the Chief Executive Officer is responsible for meeting. The Compensation Committee assesses management's performance and reviews its compensation, as discussed under item 7 below.

7. Other Board Committees - If the Board has standing committees other than the audit, compensation and nominating committees identify the committees and describe their function.

The Board has a Compensation Committee.

The members of the Compensation Committee for the fiscal year ended July 31, 2025 were Roy Verstraete (Chair), Diana Colella, Peng-Sang Cau, and Maria Thompson, each of whom is independent. Andrew Szonyi and John Sartz, also independent directors, served as members of the Compensation Committee until their retirement from the Board on December 5, 2024.

The Board believes that the members of the Compensation Committee are qualified to fulfill the required duties of this committee due to their experience and direct involvement in executive compensation decisions. The members of the Compensation Committee have an understanding of executive compensation, including the underlying policies and principles and relevant market practices required for decisions about executive compensation. This knowledge is a result of their experience as senior executives, including in many cases having ultimate responsibility for human resources and compensation. The current Compensation Committee members have experience in top leadership roles (all have served as Presidents, Chief Executive Officers, or senior executives of significant organizations), a mix of functional experience and competencies, and tenures as directors of other public companies. Their understanding has also been garnered through prior and current service on compensation committees and other governance committees requiring similar skills and knowledge.

The Compensation Committee oversees the overall corporate policy with respect to compensation and benefits and makes recommendations to the Board on, among other things, the compensation of senior management and the directors. In assessing compensation issues, the Compensation Committee reviews and examines in detail the performance of senior management.

The Compensation Committee periodically considers the compensation of directors and senior management, and the Compensation Committee brings the resulting suggestions to the Board for its consideration. The Board and the Compensation Committee have considered appropriate compensation levels and mechanisms in view of, inter alia, recent economic developments.

**Assessments** – Disclose what steps, if any, that the board takes to satisfy itself that the board, its committees, and its individual directors are performing effectively.

The Board conducted their first assessment of members of the Board during fiscal 2011. The assessment was conducted via confidential surveys with Board members and key management personnel, with the results aggregated and any comments disclosed. It was determined based on criteria established by reviewing similar organizations and recommendations of directors' organization that the board and committees are performing effectively. These steps were taken by the Board to satisfy itself that the Board, its committees and individual directors were performing effectively. A more recent self assessment was performed by members of the Board in January 2025.

# **SCHEDULE "B"**

# **AUDIT COMMITTEE CHARTER**

# I. Audit Committee purpose

The Audit Committee is appointed by the Board to assist the Board in fulfilling its oversight responsibilities. The Audit Committee's primary duties and responsibilities are to:

- Identify and monitor the management of the principal risks that could impact the financial reporting of the Company;
- IMonitor the integrity of the Company's financial reporting process and system of internal controls regarding financial reporting and accounting compliance, as well as the Company's processes for identifying and reporting fraud or illegal acts;
- IMonitor the independence and performance of the Company's external auditors and internal auditing department; and
- IProvide an avenue of communication among the external auditors, management, and the Board.

The Audit Committee has the authority to conduct any investigation appropriate to fulfilling its responsibilities, and it has direct access to the external auditors as well as anyone in the organization. The Audit Committee has the ability to retain, at the Company's expense, special legal, accounting, or other consultants or experts it deems necessary in the performance of its duties.

# II. Audit Committee composition and meetings

Audit Committee members shall meet the requirements of the Business Corporations Act (Ontario) and the stock exchange on which the Company is listed. The Audit Committee shall be comprised of three or more directors as determined by the Board, each of whom shall be outside directors who are unrelated, free from any relationship that, in the opinion of the Board, may interfere with the exercise of his or her independent judgment as a member of the Committee or independence from management and the Company. All members of the Committee shall be financially literate, being defined as able to read and understand basic financial statements, and at least one member of the Committee shall have accounting or related financial management expertise.

Audit Committee members shall be appointed by the Board on recommendation from the nominating process. If an Audit Committee Chair is not designated or present, the members of the Committee may designate a Chair by majority vote of the Committee membership.

The Committee shall meet at least four times annually, or more frequently as circumstances dictate, with meetings to be free of time constraints. The Audit Committee Chair shall prepare and/or approve an agenda in advance of each meeting. For a portion of each meeting, this Committee meets privately in executive session with the external auditors and as a committee to discuss any matters that the Committee, or each of these groups, believe should be discussed as appropriate. In addition, the Committee, or at least its Chair, should communicate with management and the external auditors quarterly to review the Company's interim financial statements and significant findings based upon the auditors' review procedures.

# III. Audit Committee responsibilities and duties

# **Review procedures**

- 1. Review and reassess the adequacy of this Charter at least annually and submit the Charter to the Board for approval.
- Review the Company's quarterly and annual audited financial statements and management's discussion and analysis and other disclosure documents containing financial information that would likely be material to either the quarterly or annual statements prior to their approval by the Board and release to the public. Review should include discussion with management and external auditors of significant issues regarding accounting principles, practices and significant management estimates and judgments.
- 3. Annually, in consultation with management and external auditors, oversee the integrity of the Company's financial reporting processes and controls. Discuss significant financial risk exposures and the steps management has taken to monitor, control, and report such exposures. Review significant findings prepared by the external auditors, together with management's responses. While it is management's responsibility to design and implement an effective system of internal control, it is the responsibility of the Audit Committee to ensure that management has done so. To this end, management is to provide the Audit Committee annually a formal report on internal control, which should set out the role of the external auditors and the internal auditor/controller/CFO in providing information and assurances to the Audit Committee.
- Review the effectiveness of the overall process for identifying the principal business risks affecting financial reporting and the Company as a whole. Oversee the Company's management of the principal business risks and ensure that they are completely and fairly presented to the Committee and to provide the Committee's view to the Board.
- 5. Review with the Chief Financial Officer and/or the Controller the Company's quarterly financial results and related documents prior to the release of earnings and/or the Company's quarterly financial statements prior to filing or distribution. Discuss any significant changes to the Company's accounting principles with the Independent Auditors, the Chief Financial Officer and the Controller to ensure that the proposed changes are appropriate and that such changes are implemented effectively. The Chair of the Committee may represent the entire Audit Committee for purposes of this review.
- Periodically, assess the adequacy of procedures for the review of public disclosure of financial information extracted or derived from the financial statements.

# **External auditors**

- 7. The external auditors are ultimately accountable to the Audit Committee and the Board, as representatives of the shareholders. The Audit Committee shall review the independence and performance of the auditors and annually recommend to the Board the appointment of the external auditors or approve any discharge of auditors when circumstances warrant.
- The Audit Committee shall approve all auditing fees and other significant compensation to be paid to the external auditors. The Audit Committee has adopted a pre-approval policy for the engagement of non-audit services. Services less than CAD \$10,000 in value are pre-approved provided that the Audit Committee is advised of all such services.

- 9. On an annual basis, the Committee shall review and discuss with the external auditors all significant relationships they have with the Company that could impair the auditors' independence, as well as assess their working relationship with management.
- 10. Review the external auditors' audit plan discuss and approve audit scope, staffing, locations, reliance upon management, and internal audit and general audit approach.
- 11. Prior to releasing the year-end earnings, discuss the results of the audit with the external auditors. Discuss certain matters with the auditors that are required to be communicated to audit committees in accordance with the standards established by the Canadian Institute of Chartered Accountants.
- 12. Consider the external auditors' judgments about the quality and appropriateness of the Company's accounting principles as applied in the Company's financial reporting. Resolve disagreements between management and the external auditor regarding financial reporting.

# Legal compliance

13. On at least an annual basis, review with the Company's counsel any legal matters that could have a significant impact on the organization's financial statements, the Company's compliance with applicable laws and regulations, and inquiries received from regulators or governmental agencies.

# **Other Audit Committee responsibilities**

- 14. Annually assess the effectiveness of the Committee against its Charter and report the results of the assessment to the Board.
- 15. Prepare and disclose a summary of the Charter to shareholders.
- 16. Perform any other activities consistent with this Charter, the Company's by-laws, and governing law, as the Committee or the Board deems necessary or appropriate.
- 17. Maintain minutes of meetings and regularly report to the Board on significant results of the foregoing activities.
- 18. Establish procedures for the receipt, retention and treatment of complaints received by the Company regarding accounting, internal controls, or auditing matters and for the confidential, anonymous submission by employees of the Company of concerns regarding questionable accounting or auditing matters.
- 19. Review and approve the Company's hiring policies regarding partners, employees and former partners and employees, of the present and former external auditors.

# Waivers

20. The Audit Committee, at its sole discretion, may choose to waive disciplinary action in response to non-compliance with the Code. Reko International Group Inc. promptly will disclose any such waivers granted to any of its executive officers, senior financial officers, or directors as required under applicable law and regulation.

The Audit Committee has reviewed this Charter on October 9, 2025

# **SCHEDULE "C"**

# AMENDMENT TO STOCK OPTION PLAN

This Schedule forms part of the disclosure regarding the proposed amendment to the Stock Option Plan, as described under "Approval of Amendment to the Stock Option Plan – Addition of Net Exercise" in the section entitled "Particulars of Matters to be Acted Upon" of this Circular. The following recitals provide the legal background and history of amendments to the Corporation's Stock Option Plan leading to the current proposed changes.

WHEREAS the Reko International Group Inc. (the "Corporation") previously established a stock option plan known as the Reko International Group Inc. Stock Option Plan ("the Stock Option Plan") effective March 22, 1994 pursuant to which options may be granted to directors, officers or full-time employees of the Corporation or any Subsidiary (as defined in the Stock Option Plan) in order to assist such persons to participate in the growth and development of the Corporation and its Subsidiaries by providing such persons with the opportunity, through share options, to acquire an increased proprietary interest in the Corporation;

AND WHEREAS the Corporation amended and restated the Stock Option Plan effective September 26, 1997 and obtained the appropriate approvals of the Toronto Stock Exchange ("the Exchange") and the shareholders of the Corporation.

AND WHEREAS the Corporation amended and restated the Stock Option Plan effective September 24, 2002 and obtained the appropriate approval of the Exchange. Shareholder approval was not necessary based on specific changes approved.

AND WHEREAS the Corporation amended and restated the Stock Option Plan effective December 2, 2010 and obtained the appropriate approval of the Exchange. Shareholder approval was not necessary based on specific changes approved.

AND WHEREAS the Corporation proposes, to further amend the Stock Option Plan ("the Amendments") in order to allow for a Net Exercise option, as per the requirements in Policy 4.4 of the TSX Venture Exchange Corporate Finance Manual.

AND WHEREAS the Corporation has received approval from the Venture with respect to the changes.

AND WHEREAS the Amendments will be as provided in the attached Schedule A and will be added to the existing amended and restated Stock Option Plan ("the Amended and Restated Stock Option Plan") creating a new Amended and Restated Stock Option Plan as of December 4, 2025.

# NOW THEREFORE BE IT RESOLVED THAT:

- 1. The amendments included in Schedule A will form part of the new Amended and Restated 2010 Stock Option Plan of Reko International Group Inc. with the purpose of including a Net Exercise option.
- 2. The plan will now be referred to as the Reko International Group Inc. Amended and Restated Stock Option Plan, as of December 4, 2025.

# **SCHEDULE "D"**

# TEXT OF AMENDMENTS TO STOCK OPTION PLAN - REVISIONS FOR APPROVAL DECEMBER 4, 2025

This Schedule forms part of the disclosure regarding the proposed amendment to the Stock Option Plan, as described under "Approval of Amendment to the Stock Option Plan – Addition of Net Exercise" in the section entitled "Particulars of Matters to be Acted Upon" of this Circular. The following sets out the specific text of the amendments, incorporating the Net Exercise feature into the Amended and Restated 2010 Stock Option Plan

This draft shows insertions to incorporate a Net Exercise feature consistent with Policy 4.4 section 4.8(d)(ii).

Article II – Defined Terms Existing definitions remain unchanged.

The following are added to Article II of the Plan:

"VWAP" means the volume weighted average trading price of the Corporation's Common Shares on the Exchange calculated by dividing the total value by the total volume of such securities traded for the five trading days immediately preceding the exercise of the subject Option. Where appropriate, the Exchange may exclude internal crosses and certain other special terms trades from the calculation.

"Net Exercise" means the procedure whereby, subject to applicable laws and Exchange rules, an Optionee may exercise an Option without making any cash payment. Instead, the Optionee shall receive the number of underlying Common Shares equal to the quotient obtained by dividing: (a) the product of the number of Options exercised multiplied by the difference between the VWAP of the underlying Common Shares and the exercise price of such Options; by (b) the VWAP of the underlying Common Shares.

# Article V - Eligibility, Grant and Terms of Options

### New subsection after 5.10:

5.11 Net Exercise Notwithstanding the foregoing, the Board may permit the exercise of Options by way of Net Exercise (excluding Options held by Investor Relations Service Providers), in accordance with the definition of Net Exercise in Article II. In such event, the Corporation will not receive any cash consideration, and the Optionee will receive only the number of Common Shares determined under the Net Exercise formula. For purposes of calculating the limits under this Plan, the full number of Options exercised, surrendered or converted (and not the lesser number of Common Shares actually issued) shall be counted.

# **Article VIII - Certain Adjustments**

### New subsection after 8.1:

8.2 Conforming Change: In the event of any adjustment under this Article VIII, appropriate adjustments shall also be made to the Net Exercise mechanism to preserve, to the extent practicable, the economic benefit intended to be conferred upon the Optionee.

# **REKO** INTERNATIONAL GROUP INC.

For all investor inquiries please call: 1-519-727-3287, or email irelations@rekointl.com

www.rekointl.com

